

Ref: JGE/AO/0115/CDMS-LT-13796

Date: 15th January 2015

CDM Smith PO Box 44212 Dubai, UAE

Tel: +971 4 429 4800 Fax: +971 4 429 4801

Attention

: Tarek Selim (Senior Vice President)

Project

: Jumeirah Golf Estates- Phase A

Contract No.

: JGE-14-033

Subject

: Letter of Appreciation

Dear Tarek,

On behalf of JGE management, I would like to extend our appreciation for the professional standard services provided by CDM Smith on the JGE Phase A project in accordance with the Terms of Reference and completed the assignment within the stipulated period of time to our satisfaction.

The hours that CDM Smith design team spent on working on this project, has impressed the JGE team.

Yours faithfully,

For Jumeirah Golf Estates

Ahmed Obaid

Executive Director - Development & Planning